

Pmo

Craig J. Letavec

Project Management Office (PMO) Monique Aubry, PhD, MPM, Brian Hobbs, 2010-04-01 Since project management offices began to appear in organizations over the last decade, project management practitioners and their organizations have been asking how to structure project management offices (PMOs) and what functions to assign them. In *The Project Management Office (PMO): A Quest For Understanding*, authors Brian Hobbs and Monique Aubry address these questions, providing a look at how PMOs exist today, and some clues about how and why they're changing. Of particular interest to practitioners, the authors address the roles that PMOs play in organizations, which provides valuable insights for better creating, structuring and governing PMOs. When designing a PMO, an organization has a variety of choices regarding the PMO's structure and role assignment. By providing a way to define PMOs by type, this research explores how to set up and define a PMO, depending upon the specific type of PMO. The authors discuss the many bases for the types of PMOs, including structural characteristics and functions, and how these types affect the PMO's role in the organization.

Das Projektmanagement-Office Gerhard Ortner, Betina Stur, 2019-10-10 Meistern Sie unternehmerische Herausforderungen mit Hilfe eines PMOs - Dieses Buch zeigt, wie es geht. Dieses Buch über das Projektmanagement-Office veranschaulicht aus theoretischer und praktischer Sicht, weshalb ein PMO ein Erfolgsfaktor für unternehmerische Herausforderungen ist. In acht Kapiteln zeigen Prof. (FH) Dr. Gerhard Ortner und Mag. (FH) Betina Stur, was für die Einführung eines PMOs spricht und welche organisatorischen Aufgaben bei der Einführung anfallen. Die 14 Fallbeispiele dieser dritten Auflage zeigen Ihnen, wie sich ein PMO effektiv auf Ihre Arbeitsweise auswirkt. Verwalten Sie Ihre Projekte mittels guter Planung noch effizienter. In projektorientierten Unternehmen spielt die Projektverwaltung eine zunehmend wichtigere Rolle, vor allem, um die Projektmanagementaktivitäten zielgerichtet und effizient auszurichten. Dabei entstehen oft neue Aufgaben und Funktionen und veränderte Rahmenbedingungen, auf die Sie flexibel reagieren müssen. Dieses Buch zeigt Ihnen, wie Sie sich den folgenden Herausforderungen mit Hilfe eines Projektmanagement-Office erfolgreich stellen: Agilität, Nachhaltigkeit, Veränderte Rollen, Verantwortung der Führungskräfte. Hier erfahren Sie, wie sich ein agiles Projektmanagement-Office positiv auf Ihre Arbeitsweise auswirkt und erhalten einen detaillierten Überblick über die unterstützende Wirkung eines PMOs. Die vorliegende Ausgabe enthält zudem wichtige Neuerungen über die Funktionen, Positionierung und Verantwortlichkeiten innerhalb eines Multiprojektmanagements.

Originär strategische Aufgabenstellungen von Project Management Offices (PMO) Julian Beck,2015-06-03 In unserer komplexen und dynamischen Arbeitswelt nimmt die Bedeutung von Projekten und Projektmanagement in Unternehmen nahezu aller Branchen und Bereiche immens zu. Eine Vielzahl von Aufgaben wird in Form von zeitlich befristeten, komplexen Projektvorhaben durchgeführt. Dabei tritt in den Unternehmen zumeist keine singuläre Projektstruktur auf, sondern es existieren oft mehrere Vorhaben, die zeitgleich und parallel durchgeführt werden müssen. Ebenso nimmt der Anteil der Projekte am Umsatz der Unternehmen stark zu. Je größer dieser Anteil wird, desto stärker wird die strategische Ausrichtung des Unternehmens durch Projekte beeinflusst. Projekte werden als Mittel zur Erreichung der Ziele eines Unternehmens, nämlich dessen gezielter Entwicklung und nachhaltiger Wertsteigerung, genutzt. Das Projektgeschäft wird somit mehr und mehr zum erfolgskritischen Faktor für Unternehmen. Durch die gestiegene Bedeutung des Projektgeschäfts erhöhen sich auch die Anforderungen an das Management dieser Projekte. Projektmanagement wird zwar mit unterschiedlichsten Vorgehensweisen und Methoden zur Bewältigung komplexer Vorhaben seit Jahrzehnten eingesetzt, es wurde jedoch in der Vergangenheit vorwiegend für einzelne, voneinander weitestgehend unabhängige Großprojekte genutzt. Mit der steigenden Dynamik und Komplexität des Marktumfeldes ergeben sich heute jedoch neue, vielfältige Anforderungen an das Projektmanagement. Es genügt daher längst nicht mehr, Methoden und Strukturen einzusetzen, die lediglich der effizienten Durchführung einzelner, unabhängiger Projekte dienen. Vielmehr müssen diese Methoden und Strukturen für die Koordination vieler paralleler Projekte geeignet sein. Aus diesem Grund gewinnt modernes Projektmanagement zur Bewältigung der Anforderungen, die an Unternehmen gestellt werden, verstärkt an Bedeutung.

Managing The PMO Lifecycle: 2nd Edition Waffa Karkukly,2015-11-04 Managing the PMO Lifecycle (PMOLC) is a collective effort to highlight what goes into the set-up, the build-out and the sustainability of the Project Management Offices (PMOs). It provides the drivers, the benefits and the know-how. The book's main purpose is to be a reference guide for practitioners investing in setting up, building-out or supporting PMOs through providing a practical step by step guide and practical case studies.

Business Driven PMO Success Stories Mark Price Perry,2013-01-13 Business Driven PMO Success Stories was written by and with over two dozen contributing authors from the worldwide project management and project management office (PMO) community. It offers executives, managers, and all those involved in the projects of the organization, an understanding of the value a PMO can provide, the knowledge they need to determine the purpose of their PMO, and how to craft a PMO best suited to fulfill that purpose.

The PMO Lifecycle: Building, Running, and Shutting Down William Dow,2017-06-08 The PMO Lifecycle: Building, Running, and Shutting Down will provide PMO Managers, Portfolio, Program and Project Managers with the knowledge and skills to Build, Run and Shutdown a PMO. No other text on the market will take you through the steps of the PMO lifecycle.

This book covers the step by step process of building, implementing, running and shutting down a PMO. This book covers: • Building industry-leading PMO • Building an Agile PMO • Running the day-to-day operations of the PMO • Shutting down PMOs in an organized and structured manner. • Dashboard and Reporting using the latest tools.

The PMOSIG's Program Management Office Handbook Craig J. Letavec, Dennis Bolles, 2011 This handbook developed by the Project Management Institutes Program Management Office Specific Interest Group (PMOSIG) provides practical guidance to the project Management and PMO community on a variety of topics in the areas of: PMO Strategic and Tactical Management, PMO Governance, PMO Services, PMO Set-up and Execution, and PMO Performance and Maturity. It features insightful contributions from more than 20 subject matter experts, successful practitioners, distinguished authors and thought leaders with a variety of backgrounds and experiences from around the World. The authors include best practices and case studies for successfully aligning PMOs to business objectives, and delivering benefits/ROI, as well as numerous proven tools, templates, policies, procedures, standards, methodologies and processes for successfully developing, and managing PMOs and for expanding their scope of services.

The Complete Project Management Office Handbook Gerard M. Hill, 2013-09-05 This updated and completely revised edition of a bestseller extends the concepts and considerations of modern project management into the realm of project management oversight, control, and support. Illustrating the implications of project management in today's organizations, *The Complete Project Management Office Handbook, Third Edition* explains how to use the project management office (PMO) as a business integrator to influence project outcomes in a manner that serves both project and business management interests. Helping you determine if a PMO is right for your organization, this edition presents a five-stage PMO competency continuum to help you understand how to develop PMOs at different competency levels and associated functionalities. It also identifies five progressive PMO development levels to help you identify which level is best for your organization. Updates to this edition include: A refinement of the 20 PMO functions that guide PMO setup and operations A new section that provides an effective evaluation of PMO maturity indicators based on the prescribed 20 PMO functions presented in the handbook A new section on Establishing a Project Management Office that details a comprehensive process for determining the needs, purpose, and functionality for a new PMO Best practices that have cross-industry value and applicability The book includes checklists, detailed process steps, and descriptive guidance for developing PMO functional capability. The up-to-date PMO model defined will not only help you better understand business practices in project management, but will also help you to adapt and integrate those practices into the project management environment in your organization. For anyone associated with start-up and smaller PMOs, the book explains what can be done to create less rigorous PMO functional capabilities. It also includes helpful insights for those who need to specify and demonstrate quick-wins and early PMO-based accomplishments in their organization.

The Program Management Office Craig J. Letavec,2006-09-15 The effective management of project portfolios has become a growing challenge for industry, government, and other institutions. This text provides expert advice, information, concepts, and working models for all organisations wishing to improve, standardise, and optimise their project management.

The relationship between Project Management Office (PMO) and project management success within organizations Theres Mitscherling,2019-09-11 Literature Review from the year 2016 in the subject Business economics - Business Management, Corporate Governance, Queensland University of Technology (Science and Engineering), course: IFN600, language: English, abstract: Project Management Offices (PMOs) have been established by organisations over the past decades. The literature review investigates the relationship of project management success and the existence of PMOs. My research topic is to look into how a PMO function can help with successful project delivery and what PMO model in particular is proven to manifest. This study is important when considering the monetary loss of US\$122 million for every US\$1 billion invested.

PMO Governance Eugen Spivak,2019 A practical guide to maximize your benefits, and improve delivery of your corporate strategy! To stay competitive, companies need not only forward-thinking vision, but to effectively execute that vision. In this book, Eugen Spivak focuses on excellence in execution of corporate initiatives and serves as a strategic partner for establishing, improving, and running world-class PMO. The book is written from a business-transformation perspective, offering an abundance of specific recommendations, extraordinarily practical tips, and effective advice on establishing and improving Project Management Office. In addition to counsel on the setup of PMO, the book features real-world examples extracted from the more than a hundred initiatives Eugen has carried out. Further, the book highlights the practical tips on how to improve delivery of portfolios, programs, and projects, and thus offers a range of time-tested best practices for managing portfolios, programs, and projects. Using PMO Governance as a guide, you will receive:

- Proven techniques to improve execution of your corporate strategy.
- An effective approach for streamlining decision-making, transparency, and oversight.
- Proactive insights about all the areas that make PMO successful.
- Handy tips for how to spot delivery problems and what to do about them.
- Efficient techniques for better running your portfolios, programs, and projects.
- Guidelines to managing different types of programs and projects, including megaprojects.
- Practical recommendations for making you a more effective leader.

By applying principles in this book, your organization will improve maturity of its governance and achieve more desired performance results for the portfolio of program and projects it runs.

Delivering Successful PMOs Mr Peter Taylor,Mr Ray Mead,Mr Jake Holloway,2015-09-28 Delivering Successful PMOs provides a clear framework to conceive, design, build, prove and embody an enterprise PMO inside an organisation, dealing with the strategic intentions, the politics, the people and the projects. The book draws on the rare experience that Ray Mead, through his organisation PM-Partners (www.pmpartners.co.uk) had in building an enterprise PMO from the ground up - a

'greenfield' enterprise PMO. Through this process he and his team have developed an invaluable methodology that is shared through this book alongside a real case study - this is not theory, this is not 'perfect' world modelling, this is proven through practice and live application. Peter and Ray extend the guidelines from the first book and weave them in to the process of delivering a PMO that works for an organisation and delivers success - measured by improved project health, greater returns on investment, a better project management community, closer connection to business strategy and a more mature project organisation.

Leading Successful PMOs Mr Peter Taylor,2012-09-28 Many organizations profit hugely by utilizing a Project Management Office (PMO); it means they achieve benefits from standardizing and following project management policies, processes, and methods. However, building an effective PMO is a complex process; it requires clear vision and strong leadership so that, over time, it will become the source for guidance, documentation, and metrics related to the practices involved in managing and implementing projects. Leading Successful PMOs will guide all project based organizations, and project managers who contribute to and benefit from a PMO, towards maximizing their project success. In it, Peter Taylor outlines the basics of setting up a PMO and clearly explains how to ensure it will do exactly what you need it to do - the right things, in the right way, in the right order, with the right team.

Business Driven PMO Setup Mark Price Perry,2009-05-15 Featuring contributions from more than 20 distinguished executives and subject matter experts, this unique reference challenges various traditional approaches and strategies for the PMO and explains how to set up a business-driven PMO using an extensively proven roadmap adaptable to any type or size organization.

Advanced Project Portfolio Management and the PMO Gerald I. Kendall,Steven C. Rollins,2003-04-15 Advanced Project Portfolio Management is a comprehensive book which presents a roadmap for the achievement of high value enterprise strategies and superior project management results. It provides methods for best project selection, faster completion, optimal project portfolio management, and how to explicitly measure the PMO for rapidly increasing project ROI.

The Agile Pmo - Leading the Effective, Value Driven, Project Mana Michael Nir,2014-05-01 Agile Project Management, PMO, Powerful Advice - An Amazon BestsellerThe Revealed Secrets of the Shocking Truths about Global PMO Colossal Failures and how to Work around them.** Uncovered Truths How to avoid a tactical PMO - in which MBA graduates fill the role of secretaries - I know you are asking now - how can it be possible that companies pay 100K \$ salaries for administrative work, aren't you? - Read the book and know the answer** What are the signs of a process obsessed PMO - in which the project managers are cringing under the whip of the PMO and how to set them free!** Limited Vision When the PMO is in love with the lavish tools - and promotes death by SharePoint - what do you do?** The Ultimate Program Life Cycle inflicting PMO - do you know how to recognize it and provide REAL VALUEAgile Project Management, The Agile PMOProvides

answers NOW to all these challenging questions. You will learn to recognize and avoid the PMO traps Research has proven that most PMOs will be disbanded and flushed away in two years after rollout - make sure yours doesn't** This book provides you with the breakthrough professional knowledge to grow your PMO Immediately. This book is the Surefire method to pioneer the value driven efforts in the organization.**Proven and Tested Advice from a Professional Agile Project Management, The Agile PMO** Join me in this journey to making your emerging PMO not only endure but also lead project and portfolio growth and be value driven:** The PMO is a mediating function it enables visibility where there is none, unity where there is disparity, transparency where there is ambiguity, and global breakthrough where there is only local analysis.** Over the years I have seen too many PMOs blunder and fail due to various misconceptions in the roll out and implementation. The main cause is that PMOs do not learn how to create true and substantial value for stakeholders from the portfolio perspective, and hence lose budgeting and are terminated** in this proven guide I will provide practical guidelines with the assistance of a case study on how to create and increase value of a PMO in an ever changing environment.** Ultimately, after reading this guide you'll know what to do, in order to successfully and reliably lead your Agile PMO.***** Agile Project Management, The Agile PMO is for a limited time at a discounted - under-priced level - popular demand is increasing Don't wait, enjoy this price and read now.*****I have read many books about PMOs and have seen many implementations, most of them failed. I offer my perspective on how to create a long-lasting value driven PMO. The organizations that follow these guidelines benefit from extraordinary results in project completion, in benefits received, and customer satisfaction and in low employee attrition. M. Nir, PMP, M.Sc. I&E, President, Sapir Consulting**** * * * * *

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Handbuch Project Management Office Bop Sandrino-Arndt,Lutz, (Hrsg.) Becker,2012

From PMO to VMO Sanjiv Augustine,Roland Cuellar,Audrey Scheere,2021-09-07 By the end of this book, you will understand what is valuable, how to measure value, and how to optimize the flow of valuefrom idea to your customer. Evan Leybourn, co-founder and CEO, Business Agility Institute Agile methods have brought about dramatic changes in how organizations manage and deliver not only IT services, but their entire product and service value streams. As legacy

organizations transition to newer, end-to-end agile operating models, the Project Management Office (PMO) needs to redesign its mission and operation to be more in line with these modern ways of working. That requires being more customer-focused and value-adding, and less hidebound, bureaucratic and tied to antiquated processes and mindsets. Visionary leaders are transitioning into enablers of this change, and maximizing value through the entire organization. Middle management, including program and project managers (PMs), are racing to maximize their professional relevancy in this new world. This book defines the role of the agile value management office (VMO), using case studies and a clear road map to help PMs visualize and implement a new path where middle management and the VMO are valued leaders in the age of business agility.

The PMO Playbook: Effective Phase Exits Leslie Magsalay-Zeller, 2011-09-30 The PMO Playbook: Effective Phase Exits has valuable information contributes to improving the execution of the portfolio roadmap. This book provides an overarching framework for effective phase exits accompanied with the detailed how to by each phase and by role enabling program managers to bring products to market consistently. It contains checklists, questions, and process flows as a reminder of what needs to be considered. It also combines information for program managers, functional managers, executives, and customers into a single package they can apply directly. This book should be used with The PMO Playbook: Effective Phase Exit Templates. The author tackles the challenge of teaching the framework so those involved in bringing new products to market such as PMOs or senior program management professionals can plan and execute effectively. The PMO Playbook: Effective Phase Exits provides a baseline and framework to overcome the following challenges:

- o Strategy: Provides the vision, objectives, and context between a company's PLM (Product Lifecycle Management) framework, PLC (Product Lifecycle) process, roles and responsibilities as it relates to phase exits.
- o Roles and Responsibilities: Provides guidance for Product Team organizations and defines roles and responsibilities for individuals involved with product development and deployment (such as a Product Team, Product Approval Committee)
- o Phase Exit Review: Provides guidelines for the recommended Phase Exit Review process and outlines recommended review content for each Phase Exit Review.
- o Phase Exit Approval: Provides the guidelines for simplification of Phase Exit Review and Approval process.
- o PLC (Product Lifecycle) or PLM (Product Lifecycle Management): While this playbook makes references to a product lifecycle process or a product lifecycle management framework, it will not address it. Any references to a company's PLC or PLM are for context purposes only as it relates to phase exits.

Whether you are currently a program manager or you are thinking of a career in program management, this book has the practical framework you need for new product introduction and obsolescence. It explains what is required for each process phase, who owns the deliverable and when and how often the PMO organization should check in with the executives.

The Strategic Project Office J. Kent Crawford, 2010-09-22 The second edition of this award-winning reference provides

step-by-step instructions for establishing and maturing a project management office (PMO). Concise and easy to read, The Strategic Project Office, Second Edition covers the four primary areas of knowledge and practice regarding the PMO: governance and portfolio management, resource optimiz

The Enigmatic Realm of **Pmo**: Unleashing the Language is Inner Magic

In a fast-paced digital era where connections and knowledge intertwine, the enigmatic realm of language reveals its inherent magic. Its capacity to stir emotions, ignite contemplation, and catalyze profound transformations is nothing in short supply of extraordinary. Within the captivating pages of **Pmo** a literary masterpiece penned with a renowned author, readers embark on a transformative journey, unlocking the secrets and untapped potential embedded within each word. In this evaluation, we shall explore the book's core themes, assess its distinct writing style, and delve into its lasting effect on the hearts and minds of those that partake in its reading experience.

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